

Policy and Scrutiny

**Open Report on behalf of Pete Moore,
Executive Director of Finance and Public Protection**

Report to:	Public Protection and Communities Scrutiny Committee
Date:	12 June 2018
Subject:	A Summary of the Review of the Lincolnshire Community Safety Partnership

Summary:

This report provides an overview of the review of the Lincolnshire Community Safety Partnership, the subsequent changes to the partnership structure and priority areas, and how Lincolnshire County Council is supporting the work of the Partnership.

Actions Required:

Members of the Public Protection and Communities Scrutiny Committee are invited to:

- 1) Consider and comment on the contents of the report, and;
- 2) Endorse the Safer Lincolnshire Partnership plan to reduce crime, disorder and anti-social behaviour in the county of Lincolnshire in the coming years.

1. Background

The Lincolnshire Community Safety Partnership (LSCP) was formed in response to the Crime and Disorder Act 1998 and is the single strategic multi-agency forum for members to address community safety priorities that impact across Lincolnshire. The LSCP has a statutory duty to produce a strategic assessment of community safety priorities and implement a community safety agreement based on the results of this. Following a full strategic assessment in 2015, six community safety priorities were agreed for 2015-2018:

- Anti-social Behaviour and Hate Crime
- Domestic Abuse
- Reducing Offending
- Serious and Organised Crime
- Sexual Violence
- Substance Misuse

In order to inform priority setting for the 2018-2021 cycle, LCSP members agreed to a further strategic assessment of the partnership that would consider:

- **Partnership Structure:** the strengths and weaknesses of the LCSP structure, processes and methods of working.
- **Significant Trends and Issues:** an examination of data on the prevalence of each priority in Lincolnshire and any emerging community safety issues, the community perception of the issues, and the demand that each priority places on the partnership.
- **Priority Setting:** based on the collection of evidence, agree the priorities to be recommended for the 2018-2021 cycle.

This evidence base has been used to inform a series of recommendations aimed at ensuring the partnership is in the best possible position to agree its future structure, priorities and activities going forwards.

2. Partnership Structure

The strategic assessment was carried out by members of Lincolnshire County Council's Community Safety Team between May and September 2017. The assessment of the LCSP structures and processes involved a quantitative analysis of:

- LCSP minutes and agendas from 2016/2017
- LCSP website views and other LCSP publicity
- SMB membership, meetings, delivery plans and risk registers
- Analysis products produced for SMBs

A meeting of the LCSP and each SMB was observed in order to understand how the meetings worked and the types of discussion that take place in these meetings. Interviews were also carried out with partner representatives who had attended meetings in 2016/17, the LCSP support team and the SMB chairs and coordinators. During this part of the review the focus was on the LCSP's performance in terms of membership, accountability and activity. The legislation that informs the function and role of community safety partnerships in England was reviewed, and research into other community safety partnership arrangements across the country was conducted.

The overall findings of this element of the review illustrated a desire for the partnership to continue the good work it is doing, whilst improving and refining the structures and processes that control its activity. The key recommendations were:

- The partnership should be renamed the 'Safer Lincolnshire Partnership' (SLP) and all partnership groups should sit under the 'Safer Lincolnshire Partnership' title.
- The purpose, functions and responsibilities of the LCSP should be split between two groups with different memberships: the Safer Lincolnshire Partnership Overview and Scrutiny Board (SLP-OSB) and the Safer

Lincolnshire Partnership Strategy Board (SLP-SB). The 7 District Councils, LCC and the OPCC are represented on the SLP-OSB, and partner agencies are represented on the SLP-SB by strategic leads. Using recommendations from the strategic assessment, the SLP-SB propose core priorities for the partnership. The SLP-SB may also identify emerging issues that need to be tackled alongside its core priorities. Emerging issues could be cross cutting issues or other areas of business that are causing the partnership particular concern. The SLP-OSB has final approval and sign-off of priorities and emerging issues.

- A Core Priority Group (CPG) should be established for each core priority. The work of each Core Priority Group is directed by the SLP-SB. The SLP-SB identifies the routine activity that it expects the groups to manage and maintain and identifies focus areas for each group. Focus areas are those most pressing parts of the priority that require partnership development.

These recommendations were accepted by members so all boards now sit within the Safer Lincolnshire Partnership (SLP). The SLP-SB has identified Chairs and a base membership for each CPG, and these groups are currently holding their first meetings.

3. Significant Trends and Issues

This element of the strategic assessment considered the current priority areas and strategic trends and emerging issues by examining a wide range of data sources on agency demand, issue prevalence and community perception, including:

- Lincolnshire Police crime and incident records,
- Office for National Statistics (ONS) Crime Survey for England and Wales (CSEW),
- LCSP survey of Lincolnshire residents' views of community safety,
- Assault patient presentations to ULHT and LCHS A&E departments (based on the Cardiff Model),
- Sentinel Anti-Social Behaviour cases,
- MARAC meeting records,
- East Midland Ambulance Service pickups,
- Ministry of Justice offending and court statistics,
- Lincolnshire County Council commissioned support service contract monitoring figures for domestic abuse and substance misuse treatment services
- Children's social care statistics,
- ONS adult drinking habit statistics,
- Hospital Episode Statistics
- Lincolnshire Research Observatory

The analysis identified a number of strategic trends and gaps in the partnership's management of each priority, and was used to inform a detailed set of recommendations regarding future focus areas, and necessary actions relating to routine business and other tasks.

4. Priority setting

Having considered the evidence and recommendations, each agency in the partnership was invited to participate in the priority setting process using the Management of Risk in Law Enforcement (MoRiLE) methodology. This methodology has been developed within policing to assess the threat, risk and harm that different community safety issues present to agencies. Results from the partnership's MoRiLE returns were amalgamated, scored and analysed, and from this work the Partnership identified four core priorities (Appendix A) which were scrutinised and signed-off by the SLP OSB:

- Anti-social Behaviour
- Domestic Abuse
- Reducing Offending
- Serious and Organised Crime

As per the revised process, the SLP-SB also identified mental health, information sharing and substance misuse as issues that are emerging and/or that cut across all four core priorities, and will therefore be addressed by the partnership in the delivery plans of the four core priorities.

As sexual violence is no longer a core priority for the SLP, the Sexual Violence Strategic Management Board has had their final meeting and some outstanding tasks have been transferred to the Domestic Abuse CPG. The LCC Safer Communities Service will maintain a sexual violence specialist who will continue to support sexual violence strategies and campaigns such as #NoMore and 'Ask for Angela'.

5. Support to the Partnership by Lincolnshire County Council

Lincolnshire County Council offers secretariat and coordination support to the SLP and takes an active role in the SLP-OSB, SLP-SB and each of the subgroups. The County Council's Safer Communities Service also carries out a range of other functions that supports the work of the Partnership, including the procurement of the county's Domestic Abuse Support Services as well as the procurement, implementation and contract management of a new I.T. solution that will enable partners to more effectively manage anti-social behaviour in the County.

The Safer Communities Service gathers intelligence on a range of community safety issues to inform the work of the SLP, and evaluates and reports on the performance of a number of partnership initiatives such as the Joint Diversionary Panel, Assisting Rehabilitation through Collaboration or ARC (prolific offending) and The BlueLight Project (treatment resistant drinkers). The County Council is now host to the latter two multi-disciplinary teams as well as Action Lincs, whose focus is to address entrenched rough sleeping in the county.

6. Conclusion

The partnership has completed a comprehensive review of its business and supporting structures. It has drawn on a wide range of data sources and utilised a number of different evaluation methods to ensure it has been in the best possible position to make informed decisions about future areas of partnership attention and effort in the coming years. There is clarity and agreement on the way forward, and confidence in the partnerships ability to deliver the desired outcomes for the communities of Lincolnshire. Lincolnshire County Council has been and is

7. Consultation

a) Have Risks and Impact Analysis been carried out?

Not Applicable

b) Risks and Impact Analysis

Not Applicable

8. Appendices

These are listed below and attached at the back of the report	
Appendix A	Safer Lincolnshire Partnership Priorities & Focuses

9. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

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